
Editorial

Rajeev Rathi*

Department of Mechanical Engineering,
National Institute of Technology,
Kurukshetra – 136119, India
Email: rathi.415@gmail.com
*Corresponding author

Mahipal Singh

School of Mechanical Engineering,
Lovely Professional University,
Phagwara, Punjab – 144411, India
Email: mahip.lamboria@gmail.com

Michael Sony

Oxford Brookes Business School,
Headington, OX30BP,
Oxford, UK
Email: emailofsony@gmail.com

Dinesh Khanduja

Department of Mechanical Engineering,
National Institute of Technology,
Kurukshetra – 136119, India
Email: dineshkhanduja@yahoo.com

Biographical notes: Rajeev Rathi is an Assistant Professor (Grade-1) in the Department of Mechanical Engineering, National Institute of Technology, Kurukshetra, India. His area of research is production and operations management, Lean Six Sigma, decision making and Green Lean Six Sigma, circular economy, life cycle assessment, Industry 4.0, clean technologies measures and sustainable supply chain. He is adept in optimisation and decision-making techniques like: ISM, preference ranking organisation method for enrichment of evaluations, best worst method, decision-making trial and evaluation laboratory. He has more than ten years of teaching and research experience. He has actively engaged in handling industrial projects based on his expertise to achieve operational excellence. He has authored more than 70 research articles in high repute journals and conferences, ten book chapters and has four national and international patents granted. He is handling special issues Q1 and Q2 journals as lead guest editor.

Mahipal Singh is an Associate Professor in the School of Mechanical Engineering, Lovely Professional University, Punjab, India. He holds a PhD and Master's in Technology in Mechanical Engineering from the Lovely Professional University, India, and Degree of Bachelor of Engineering from Maharishi Dayanand University, Rohtak, Haryana, India. He has authored more than 40 research articles in highly reputed international journals and conferences. His research interests include Lean Six Sigma, Green manufacturing, circular economy, Industry 4.0, clean technologies measures and sustainable supply chain.

Michael Sony received his Master's in Industrial Engineering and PhD in Operations Management from the Goa University, Goa, India, in 2008 and 2015, respectively. He is currently a faculty with the Oxford Brookes Business School, Oxford. In the past he was a faculty at the University of Witwatersrand, South Africa, Namibia University of Science and Technology, Windhoek, Namibia, Birla Institute of Technology Sciences, and Goa University. He is a certified energy manager and energy auditor from the Bureau of Energy Efficiency, India. He also has industrial experience as an engineer with the Electricity Department, Government of Goa, India. He has been a consultant and a trainer in Six Sigma and Lean in various multinational organisations. He has authored/co-authored more than 90 articles in various international journals in the field of operations management.

Dinesh Khanduja has been an active faculty and researcher, for more than 30 years in the area of Lean, Six Sigma, entrepreneurship, business incubation, materials, quality and productivity management. He is currently working as a Professor in Mechanical Engineering Department at the National Institute of Technology, Kurukshetra, Haryana. He has guided 21 PhDs and 42 dissertations for Masters in Mechanical Engineering in his areas of interest. He has published about 200 research papers in referred international/ national journals and conferences. He has successfully completed a World Bank project in India under TEQIP on 'Assessing entrepreneurship development potential of polytechnic education system in Haryana: relevance, analysis and directions' (June 2010–February 2011). He worked as a member of Haryana State Level Advisory Board to SMEs (2007–2010) and Project Review Committee for Government Sponsored Projects (May 2011–May 2012).

The prolonged awareness about sustainability and the need for eco-friendly products has enforced the manufacturing firms to re-evaluate their business activities (Singh and Rathi, 2023). Manufacturing activities are equally responsible for the increase in earth temperature to 3°C by the end of this century (Shivanna, 2022). This temperature increment is far away from the objectives of the Paris Agreement that plans to confine it to up to 2°C (Kaswan and Rathi, 2020). Industries are among the leading contributors to worldwide greenhouse gases (GHGs) emissions that disrupt the coherence of sustainability (Hallam and Contreras, 2016). Sustainability provides a better balance at the triple bottom line in the economy, thus, for the betterment of overall balance, manufacturing units are focusing on sustainable growth (Zekhnini et al., 2022). On other hand, to compete the adverse effect of the COVID-19 pandemic on the manufacturing sector, it is necessary to produce the products with minimal waste and environmental impacts (Orji and Ojadi, 2021). In this context, manufacturing organisations are adopting various operational excellence (OPEX) approaches to mitigate such issues (Antony et al., 2022). Among OPEX approaches, Lean and Green, both are powerful approaches that have proven their ability in industries since their inception (Al Zaabi et al., 2022). In

literature, some Lean and Green tool sets and their interactions have been developed to mitigate waste, negative environmental impacts, and carbon footprints, etc. to improve sustainability dynamics individually (Garza-Reyes, J2015).

The adoption of individual methodology laid a massive burden on any firm due to the requirement of separate teams, infrastructure, roadmap, etc. Also, some external agents like strict Green implementation policy and COP 26 targets put the manufacturing setting into pressure for making cleaner production and zero waste simultaneously (World Health Organization, 2021). Thus, it becomes essential to reconcile and align the Lean and Green technologies to implement in manufacturing setting through a single platform and unique model. This goal has been targeted through the special issue (SI) on ‘Strategic reconcile of Lean and Green technologies for sustainable manufacturing’. Therefore, this SI aims for a better understanding of Lean and Green technologies together from the prospective of sustainable development.

This SI consists numerous significant implications for industrial managers to enhance environmental and societal sustainability with superior quality characteristics within their organisations. Moreover, the articles in this issue offer a practical roadmap to foster synergy among Lean and Green technologies for alteration of traditional manufacturing system into sustainable system. Besides, this SI encompasses some conceptual frameworks related to integration of Lean and Green followed by numerous case studies exemplifying the successful implementation of OPEX technologies in various domain. These resources serve as valuable assets for industrial managers aiming to align their operations with the targets set by various environmental protection agreements. Additionally, the articles within this SI aid in identifying relevant metrics pertaining to environmental and social sustainability, addressing the specific metrics that should be considered at different stages of implementing OPEX technologies with continuous improvement. Overall, this SI facilitates to industrial managers and practitioners in understanding the diverse aspects of OPEX technologies for manufacturing sustainability.

References

- Al Zaabi, Y., Antony, J., Garza-Reyes, J.A. and Tortorella, G. (2022) ‘Operational excellence methodologies in the energy sector: a systematic literature review’, *Total Quality Management & Business Excellence*, Vol. 34, Nos. 9–10, pp.1173–1195.
- Antony, J., Sony, M., McDermott, O., Swarnakar, V., Galli, B., Doulatbadi, M. and Kaul, R. (2022) ‘An empirical study into the reasons for failure of sustaining operational excellence initiatives in organizations’, *The TQM Journal*, Vol. ahead-of-print, No. ahead-of-print, <https://doi.org/10.1108/TQM-05-2022-0176>.
- Garza-Reyes, J.A. (2015) ‘Lean and Green – a systematic review of the state of the art literature’, *Journal of Cleaner Production*, Vol. 102, No. 1, pp.18–29.
- Hallam, C. and Contreras, C. (2016) ‘Integrating Lean and Green management’, *Management Decision*, Vol. 54, No. 9, pp.2157–2187.
- Kaswan, M.S. and Rathi, R. (2020) ‘Green Lean Six Sigma for sustainable development: integration and framework’, *Environmental Impact Assessment Review*, Vol. 83, No. 7, p.106396.
- Orji, I.J. and Ojadi, F. (2021) ‘Investigating the COVID-19 pandemic’s impact on sustainable supplier selection in the Nigerian manufacturing sector’, *Computers & Industrial Engineering*, Vol. 160, No. 10, p.107588.
- Shivanna, K.R. (2022) ‘Climate change and its impact on biodiversity and human welfare’, *Proceedings of the Indian National Science Academy*, Vol. 88, No. 2, pp.160–171.

- Singh, M. and Rathi, R. (2023) 'Implementation of environmental Lean Six Sigma framework in an Indian medical equipment manufacturing unit: a case study', *The TQM Journal* <https://doi.org/10.1108/TQM-05-2022-0159>.
- World Health Organization (2021) *COP26 Special Report on Climate Change and Health: The Health Argument for Climate Action*.
- Zekhnini, K., Cherrafi, A., Bouhaddou, I., Chaoui Benabdellah, A. and Bag, S. (2022) 'A model integrating Lean and Green practices for viable, sustainable, and digital supply chain performance', *International Journal of Production Research*, Vol. 60, No. 21, pp.6529–6555.