## **Editorial**

## Huub Ruël\*

School of Management and Governance, University of Twente, Drienerlolaan 5, 7500 AE – Enschede, The Netherlands E-mail: h.j.m.ruel@utwente.nl \*Corresponding author

### Donna Lee

Department of Political Science and International Studies, School of Government and Society, University of Birmingham, Birmingham, B15 2TT, UK E-mail: d.lee.3@bham.ac.uk

# Geoffrey Allen Pigman

Department of Political Sciences, University of Pretoria, Hatfield 0002, Pretoria, South Africa E-mail: gapigman@mindspring.com

**Biographical notes:** Huub Ruël is a Senior Lecturer/Senior Researcher in International Management at the University of Twente (NLD). His main research interests are commercial diplomacy and international business, international business – government relations, and internationalisation of small and medium sized firms via diplomatic networks. His latest (co-edited and co-authored) book is entitled: *Commercial Diplomacy and International Business: A Conceptual and Empirical Exploration* (2012 – Advanced Series in Management – Emerald books). He is a Co-Guest Editor of a special issue on business diplomacy of the Hague *Journal of Diplomacy*.

Donna Lee is a Professor of International Organisations and Diplomacy at the University of Birmingham (UK). Her main research interests are economic and commercial diplomacy, small state international political economy, and international trade negotiations and development. She co-edits (with Paul Sharp) the Palgrave Diplomacy & International Relations monograph series. Her relevant publications include: Middle Powers and Commercial Diplomacy: British Influence at the Kennedy Trade Round, Macmillan Press (1999); 'The growing influence of business in UK diplomacy', International Studies Perspectives, Vol. 5, No. 1 (2004); 'Bringing an elephant into the room: African diplomacy in the Doha development agenda negotiations', in A. Cooper and T. Shaw (Eds.), Small State Diplomacies, Palgrave (2009); and 'Economic diplomacy' (with Brian Hocking), in Robert A. Denemark (Ed.), The International Studies Encyclopedia, Vol. II, Wiley Blackwell (2010).

Geoffrey Allen Pigman is a Research Associate and Visiting Fellow, Department of Political Sciences, University of Pretoria, Visiting Research Fellow, Center for Global Change and Governance, Rutgers University – Newark, and Research Associate, Institute for Global Dialogue (Pretoria, South Africa). His principal areas of research are contemporary diplomacy, international trade politics and foreign economic policy making. His publications include *The World Economic Forum: A Multi-Stakeholder Approach to Global Governance* (Routledge, 2006), *Contemporary Diplomacy* (Polity Press, 2010), and the forthcoming *Diplomacy of International Trade and Commerce* (Polity Press, 2014). He is a founding member of the Diplomacy and International Sport research group.

This special issue brings together a collection of articles that advance our knowledge and understanding of the theory and practice of commercial diplomacy in the contemporary world of global politics and global business. Commercial diplomacy is an ancient practice in diplomacy with initial contacts between geographically proximate civilisations developed around trade (see Lee and Hudson, 2004). In its modern guise, commercial diplomacy is a crucial means of facilitating trade and investments between businesses and nation states in an increasingly connected global economy (for detailed discussion see Coolsaet, 2004; Lee, 2004; Naray, 2011; Potter, 2004; Rana, 2004; Udoviĉ, 2011). The practice of contemporary commercial diplomacy lies at the heart of all relations between private actors (such as businesses and banks) and public entities (such as nation states and international economic organisations); it is the grease that smoothes the wheels of international economic relations. Commercial diplomats - whether they be business actors or government officials - are the agents of international economic relations who work in structures of power in the economic sphere and as such require highly developed skills in lobbying, advocacy and negotiation. Commercial diplomats are required to employ these diplomatic skills at domestic, regional and global levels. Current Chinese investments in Africa, for example, will be driven by commercial diplomats advocating many forms of economic investment, lobbying for particular economic projects, and negotiating the finer financial details of each project [for details of China's many investments in Africa, see Bräutigam (2003, 2009) and Taylor (2006)]. Every new economic deal, whether it be an agreement between a nation state and a major global business to provide a new computer system for a state run service, or a loan agreement negotiated between the International Monetary Fund and a nation state, or a free trade agreement between two nation states, requires public and private sector commercial diplomats to frame, negotiate and complete the deal. Most deals will be framed by an array of domestic, regional and international legal frameworks, established business practices, and cultural and business norms. Commercial diplomacy is by necessity therefore a complex and complicated political, cultural and economic process. It is this very complexity that scholars need to explore to enhance our understanding of the practice of how business is done in the domestic, regional and global economy. Research on commercial diplomacy is still rather scarce, especially studies that take a combined international relations – international business perspective (Reuvers and Ruël, 2012; Lee and Ruël, 2012). The more we as scholars can explore the complexities of the diplomacy of international business the better we can understand – and share that understanding with key stakeholders in the private and public sector – the business of commercial diplomacy.

Editorial 117

It is with this practical purpose in mind that we present the articles in this special issue. Collectively the articles enhance our understanding of commercial diplomacy as it is practiced, which we hope will be useful to scholars of international relations and international business, as well as commercial diplomats themselves – the foot soldiers of economic relations. Individually, each article provides detailed knowledge of a particular case study of the practice of commercial diplomacy.

This special issue starts with a conceptual paper on commercial diplomacy ('Commercial diplomacy: an integrative framework'). The author, Olivier Naray, defines commercial diplomacy and develops a framework inspired by the resource-based view. The framework serves as a tool to understand value creation by commercial diplomacy.

The second article by Renée Jones-Bos, Stephan Raes and Ramin Kader ('Value for money: a network approach to Dutch economic and commercial diplomacy in the USA') presents a case study on economic diplomacy 'in practice'. The authors describe a network approach on how the Dutch economic network in the USA is opened up for Dutch companies and the Netherlands economy at large. Based on evaluation data the authors show that the network approach to economic diplomacy brings 'value for money'.

The third article by Selwyn Moons ('What are the effects of economic diplomacy on the margins of trade?') presents the results of a literature review on the effect of economic diplomacy on the margins of trade. The findings indicate that economic diplomacy is an effective instrument for countries to diversify their exports.

The fourth article by David Tanganelli and Victor Pou ('Commercial diplomacy in action to ensure a micro-state's international competitiveness during years of economic and political turmoil: the case of Andorra') describes how the Andorran Government deployed diplomacy to ensure its international competitiveness. During the period starting from 2009 till 2011, Andorra faced serious threats as a result of the financial crisis in 2007/2008. Due to the economic diplomacy enacted by the Andorran Government, it managed to maintain its transnational commercial relations.

The fifth and final article by Abebe Workneh ('African commercial diplomacy and its challenges in the context of globalisation') provides an analysis on the level of preparedness, and peculiar challenges facing Africa in conducting an effective commercial diplomacy. So far, the literature has hardly paid attention to commercial diplomacy of African countries. The author addresses general and specific challenges that have to be tackled for African commercial diplomacy. According to the author, some of the challenges, such as image building and media campaign, can only be most effectively addressed by a pan-African (collective) approach.

#### References

Bräutigam, D. (2003) 'Close encounters: Chinese business networks as industrial catalysts in Sub-Saharan Africa', *African Affairs*, Vol. 102, No. 408, pp.447–467.

Bräutigam, D. (2009). The Dragon's Gift: The Real Story of China in Africa: The Real Story of China in Africa, Oxford University Press, Oxford.

Coolsaet, R. (2004) 'Trade and diplomacy: the Belgian case', *International Studies Perspectives*, Vol. 5, No. 1, pp.61–65.

Lee, D. (2004) 'The growing influence of business in UK diplomacy', *International Studies Perspectives*, Vol. 5, No. 1, pp.50–54.

- Lee, D. and Hudson, D. (2004) 'The old and new significance of political economy in diplomacy', *Review of International Studies*, Vol. 30, No. 3, pp.343–360.
- Lee, D. and Ruël, H. (2012) 'Introduction: Commercial diplomacy and international business: merging international business and international relations', in Ruël, H. (Ed.): Commercial Diplomacy and International Business: A Conceptual and Empirical Exploration. Advanced Series in Management, Vol. 9, pp.xiii–xix, Emerald Group Publishing Limited, Bingley, UK.
- Naray, O. (2011) 'Commercial diplomats in the context of international business', *The Hague Journal of Diplomacy*, Vol. 6, Nos. 1–2, pp.1–2, print.
- Potter, E.H. (2004) 'Branding Canada: the renaissance of Canada's commercial diplomacy', *International Studies Perspectives*, Vol. 5, No. 1, pp.55–60.
- Rana, K.S. (2004) 'Economic diplomacy in India: a practitioner perspective', *International Studies Perspectives*, Vol. 5, No. 1, pp.66–70.
- Reuvers, S. and Ruël, H. (2012) 'Research on commercial diplomacy: a review and implications', in Ruël, H. (Ed.): Commercial Diplomacy and International Business: A Conceptual and Empirical Exploration. Advanced Series in Management, Vol. 9, pp.1–27, Emerald Group Publishing Limited, Bingley, UK.
- Taylor, I. (2006) 'China's oil diplomacy in Africa', *International Affairs*, Vol. 82, No. 5, pp.937–959.
- Udoviĉ, B. (2011) 'Slovene commercial diplomacy in the Western Balkan countries', *Communist and Post-Communist Studies*, Vol. 44, No. 4, pp.357–368.