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## An integrative framework of technology acceptance model and personalisation in mobile commerce

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**Abstract:** Personalisation has emerged as a key strategy to unlocking the customer's loyalty in mobile service businesses. The objective of the article is to examine customer satisfaction and delight derived from using personalised applications and services in the context of mobile commerce. Results from the survey indicate the amount of generalised messages that customers receive has no effect on either customer satisfaction or customer delight. Further, the preference of multimedia messages and the perceived usefulness of personalised message could increase customer satisfaction, but not customer delight. However, only text messages could make customers satisfied and at the same time could increase customer delight. Implications and avenues for future research are discussed.

**Keywords:** personalisation; mobile commerce; Technology Acceptance Model (TAM); customer satisfaction; delight.

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## 1 Introduction

The advancement of wireless technology facilitates both consumers' activities and business transactions. With the rapid proliferation and widespread use of mobile devices, including mobile phones, personal digital assistants and handheld computers, mobile commerce (m-commerce) is widely considered to be a driving force for the next generation of electronic commerce. According to a Jupiter Research (Salz, 2005), the Multimedia Media Messaging (MMS) market is expected to be \$US42.5 billion globally in 2005, which is more than double the figure for 2004. Jupiter Research (Earnst-Jones, 2004) further predicted that m-commerce will be an \$88 billion industry worldwide. However, to date, many promising technologies, especially m-commerce applications, have failed with the notable exceptions of i-mode service and short messaging service. Popular 'i-mode', produced by NTT DoCoMo Company of Japan, is a service that enables wireless web browsing and e-mail from mobile phones. The 'i-mode service' has been the first successful commercial introduction of third-generation mobile applications. The next generation of killer applications for mobile internet is believed to be 'mobile payments' (Van Blokland, 2004). In late December 2003, DoCoMo and KDDI Corporation rolled out the mobile payments system, which can accommodate the shopping payments from virtual shops as well as conventional brick-and-mortar shops.

One of the main goals of most operators is building customer satisfaction and loyalty by providing one or more 'killer apps' to their customers. For example, the mobile payment of 3G service has increasingly built over 70 million customers worldwide between DoCoMo and KDDI. Customer Relationship Management (CRM) is one technique that can be integrated into some developed mobile services' applications. In 2005, KDDI strategically allied with Salesforce.com for professionals to download on-demand CRM solutions whenever needed (KDDI, 2005). Recently, the CRM technique became popular for firms that practice customer relationship marketing for the purpose of gaining a competitive advantage. Especially, firms have tried to target these applications to customers on an individualised basis. This may be achieved by 'personalisation'. Personalisation can be regarded as services of the use of technology and user/customer information to customise multimedia content aiming to match with individual needs and ultimately deliver customers' satisfaction. It can be offered by an IP services framework which allows operators and subscribers to use self-service provisioning approaches to control the types of service and applications they want and are willing to buy.

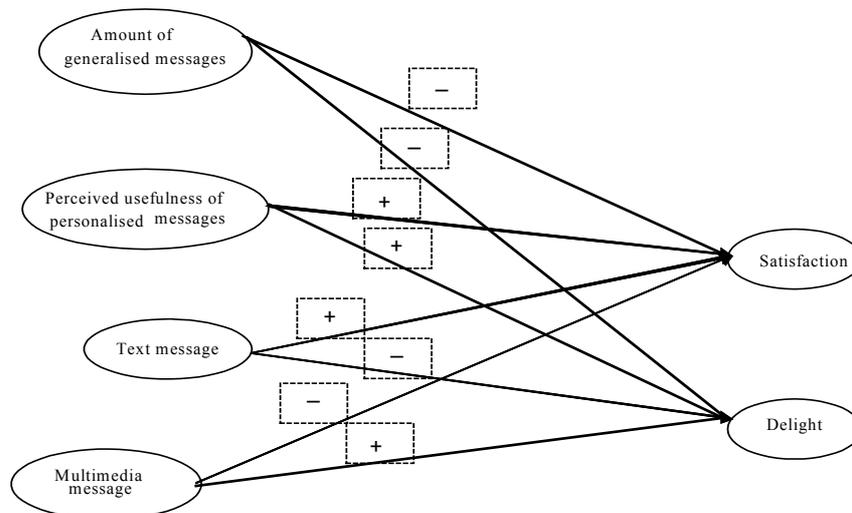
Given this, no empirical study has fully investigated the personalisation factors that drive customer satisfaction and delight while using mobile applications. This study attempts to utilise the satisfaction and delight for a basis of customer relationship or retention that can be useful for marketing practitioners. With another emphasis on text messaging and multimedia messaging, the researchers intend to integrate the media richness theory along with the technology acceptance theory that advances the interpretation of this research model.

The purpose of this study is to develop a deeper understanding of personalisation with an emphasis on using mobile applications and services that lead to customer satisfaction and delight. Specifically, the paper aims to propose an integrative research framework and empirically test it. The paper is organised as follows: First, the theoretical base underlying the study, which draws on Technology Acceptance Model (TAM) and media richness theory, is developed. Second, the research model and research hypotheses are then presented. Next, the research section describes how the data was collected along with the results of the tests. This is followed by a discussion of the results. Finally, the implications of the results for research and practice are described with the directions for future research.

## 2 Literature review and research model

Figure 1 presents the research model of personalisation in m-commerce. The model is developed based on the TAM (Davis, 1989) and expectancy theory (Oliver, 1977; 1981; 1989). Specifically, this research model extends Ho and Kwok’s (2003) research framework. In their pilot study, Ho and Kwok (2003) applied the TAM model originated by Davis (1989) to their m-commerce study. They utilised four constructs to predict the service subscribers’ intention to switch: amount of generalised message; perceived ease of use of general advertisements; perceived usefulness of personalised message; and privacy issues about personalised advertisements. To extend the thrust of Ho and Kwok’s research, this study attempts to examine the effect of personalisation on customers’ satisfaction and delight that could contribute to the principal of customer relationships.

**Figure 1** The base model



### 2.1 *Expectancy – satisfaction and delight*

Expectancy theory is used to frame the evaluation of mobile services users. Oliver (1981) defined expectation to include two components: the probability of occurrence (*e.g.*, the likelihood that a personalised cell service will be available) and an evaluation of the occurrence (*e.g.*, the degree to which the personalisation level is desirable or undesirable). The discrepancy of confirmation could be either positive (when performance exceeds the expectations) or negative (when performance is worse off than expected) (Oliver, 1977; 1989).

The highest level of expectation-disconfirmation paradigm is 'customer delight'. The disconfirmation/confirmation paradigm of satisfaction is based on expectancy theory. Customer delight lies primarily within the expectancy disconfirmation paradigm and it can be emotional response to the judgemental disconfirmation between the performance received and the products' or services' normative standards. When the performance and expectations are at variance from each other, it signifies discrepancy. This discrepancy could be positive (when performance exceeds the expectations) which often causes satisfied state. On the other hand, the discrepancy could be negative when performance is worse off than expected (Oliver, 1977; 1981). In other words, a consumer would be satisfied if perceptions match expectations or if confirmations are reached. Consistent with Spreng *et al.* (1996), satisfaction arises when consumers compare their perceptions of the performance of a good and/or service to both their desires and expectations. As such, satisfaction is a subjective judgement and may imply mere fulfilment (Westbrook and Newman, 1978; Crosby *et al.*, 1990).

Delight is a positive valence state reflecting high levels of consumption-based effect. The feeling of delight is experienced when the customer is pleasantly surprised in response to an experienced disconfirmation. It is the feeling state containing high levels of joy and surprise (Westbrook and Oliver, 1991). Further, Oliver *et al.* (1997) proposed and confirmed that delight is a function of surprising consumption, arousal and positive affect, or a function of surprisingly unexpected pleasure. They empirically confirmed that delight is a 'mixture' of positive affect and arousal or surprise. It is associated with the level of arousal intensity. Moreover, it is a reaction experienced by the customer at a point of product/good reception. The feeling must go beyond a feeling of satisfaction to provide an unexpected value or unanticipated additional pleasure (Chandler, 1989). In other words, delight occurs when the outcome is unanticipated or surprising. It can be marked by pleasurable, unforgettable and memorable feelings in a service encounter or a product purchase (Verma, 2003). It is thought to be the key to customer loyalty and loyalty-driven profit (Oliver *et al.*, 1997) and is known as the highest level of expectation-disconfirmation paradigm.

Increasing literature has been drawn in the difference between consumer satisfaction and delight (Berman, 2005; Kumar and Olshavsky, 1997; Oliver *et al.*, 1997). To compare satisfaction with delight, Chandler (1989) sees customer delight as being fundamentally different from customer satisfaction. Compared to satisfaction, delight seems more abstract and more extreme in terms of affection. While satisfaction may be induced by avoiding problems or meeting a standard/minimum requirement, delight requires more than that (Oliver *et al.*, 1997). Oliver *et al.* (1997) empirically confirmed the distinction between the satisfaction and delight constructs, with the delight being a

higher level of satisfaction. In fact, customer delight is associated with a strong and positive emotional reaction to a product or service. Thus, both practitioners and scholars should manage customer delight as a separate goal from satisfaction.

## 2.2 *Technology Acceptance Model (TAM)*

From Davis' (1989) TAM model, Perceived Usefulness (PU) and Ease of Use (EOU) of a technology are factors that either directly or indirectly increase a person's intention to adopt an innovation. While *perceived usefulness* is the degree to which a person believes that using a particular technology/system would enhance the outcome performance, *perceived ease of use* is the extent to which a person believes that using a particular technology/system will be free of effort (Davis, 1989). TAM could be helpful in predicting the usage of personalised applications and services. Greer and Murtaza (2003) adopted the TAM model in studying issues that impact the valuation of web personalisation as well as factors that determine customer use of web personalisation.

Ho and Kwok (2003) adopted Davis' (1989) PU and EOU of personalised service to test the importance of personalisation in mobile commerce. They found that the PU of personalised service was the most effective factor that affected the decision to change to a new service. Many TAM studies have produced mixed results of the effect of EOU on the dependent variables. Consistent with previous studies, this study focuses on the PU of personalised messages.<sup>1</sup> As in previous TAM studies, the underlying logic is that the more useful the personalised message is, the more the customers will be satisfied. This should induce a more positive emotional response to the mobile commerce services. This leads to two hypotheses as follows:

*Hypothesis 1a*    *The perceived usefulness of a personalised message has a positive relationship with customer satisfaction.*

*Hypothesis 1b*    *The perceived usefulness of a personalised message has a positive relationship with customer delight.*

## 2.3 *Personalisation*

### 2.3.1 *Description of personalisation*

Personalisation can be defined as the use of technology and user/customer information to customise multimedia content aiming to match with individual needs and ultimately deliver customers' satisfaction (Zhang, 2003). Personalisation is primarily regarded with sending the right message to the right person at the right time. The main goal behind personalisation is to make any medium's usage easier and enhance any channel of communication between customers and service providers (Light and Maybury, 2002).

Personalisation translates individual profiles into unique presentations. The individual profiles can be built upon user preferences, the quality of his or her senses, user location/environment, contexts, users' network and terminal capabilities. Morris-Lee's (2002) study on personalisation of brochures indicated that personalisation helped increase interest and involvement. The production of personalised features costs greater than those that are not personalised (Greer and Murtaza, 2003). Hopefully, these increasing costs associated with personalised features could produce greater customer

satisfaction and retention and thus, a possibility of a greater return because of customer satisfaction. Also, personalised service has been found to positively impact customers' evaluations of service encounters (Schneider and Bowen, 1999; Brown and Swartz, 1989; Surprenant and Solomon, 1987).

### *2.3.2 Personalisation in mobile environment*

In the mobile environment, personalisation is viewed as including "recognition of a customer's uniqueness" (Surprenant and Solomon, 1987, p.87), use of a customer's name (Goodwin and Smith, 1990) and responding to customer needs (Brown and Swartz, 1989). Personalisation can be considered the key factor for success/failure of mobile devices and services (Light and Maybury, 2002).

In addition, the amount of space available on the mobile screen limits the amount of options and information. Information and services must become increasingly tailored to individual user preferences and characteristics in order to accommodate limited space and scarce airtime. Thus, usually when there are too many generalised messages, customers lose their motivation to read, retrieve or even locate a useful message. This leads to two hypotheses as follows:

*Hypothesis 2a*    *The more general the message, the more negative its relationship with customer satisfaction.*

*Hypothesis 2b*    *The more general the message, the more negative its relationship with customer delight.*

## *2.4 Message format*

Carlson and Davis (1998) characterised medium richness as the capacity to convey information. It is further defined as the ability to provide an immediate feedback to customers' consumption of media. Rich information can be produced by giving immediate feedback, having a variety of available communication cues, understandable or common language and personalisation of the medium (Carlson and Davis, 1998).

Media richness theory postulates that media selection depends on the uncertainty of the task at hand (Kumar and Benbasat, 2002). Both media richness theory and TAM have illustrated their relationships with task orientation. Also, social presence theory postulates a particular communication task based on the degree of necessary social presence that links a selection of media (Kumar and Benbasat, 2002). Social presence seems to be moving towards task-orientation at an individual level in the latter theoretical development, such as the para-social concept from Kumar and Benbasat (2002). Para-social is a combination product of social presence and media richness.

MMS is predicted to be as popular as SMS today. Attractive content is the factor that ultimately drives MMS (Earnst-Jones, 2004); the content can be video, TV programming and gaming (Holden, 2005). MMS, evolving from short messaging (SMS; text messaging), acts like the role of TV and internet today as to newspaper and radio. TV and internet are dominant; however, newspaper and radio still have their market shares. In addition to SMS, companies have increasingly marketed products using MMS to consumers. On the other hand, SMS maintains its market because it was introduced to the

market earlier and it has been economical to the majority of consumers. As radio and newspaper compete with television, SMS will be used when it is necessary even though MMS has been gaining attention.

Compared to MMS, SMS consumes lower power and capacity and it is easier and faster to send and receive. Mobile ticketing, for example, utilises SMS to issue tickets for movie theaters, parking lots and airlines (Goode, 2006). SMS is short and functional. However, MMS is richer in sound, video and animation. According to Jupiter Research (Earnst-Jones, 2004), the consumer MMS market will remain stronger than the business market. With the differences between satisfaction and delight, we hypothesised richer MMS carries more information that conveys beyond customer satisfaction. MMS intends to bring visual effects to entertain and/or delight customers. SMS, however, transmits enough information to get the 'job' done. For example, SMS can effectively be used to issue a ticket, set an appointment, send a message during a meeting, or deliver an order. Therefore, SMS is a utility tool to complete both business and personal tasks. SMS is more likely to satisfy customers by its utility function. Four hypotheses were developed as follows.

*Hypothesis 3a*    *Compared to multimedia messages, text messages are more likely to induce a positive outcome of satisfaction.*

*Hypothesis 3b*    *Compared to multimedia messages, text messages are more likely to induce a negative outcome of delight.*

*Hypothesis 4a*    *Compared to text messages, multimedia messages are more likely to induce a negative outcome of satisfaction.*

*Hypothesis 4b*    *Compared to text messages, multimedia messages are more likely to induce a positive outcome of delight.*

### **3 Research methodology**

#### *3.1 Research design*

Participants were solicited from the student population at a large midwestern US university. The participants were students in an introductory management class which included different survey instruments as class materials. Participation was voluntary and confidential in exchange for classes' extra credit. The researchers demonstrated the differences between generalised and personalised messages. The questionnaires were given to participants online via a management class website and they were completed in about ten minutes. Questionnaires were distributed during a three-week period.

There were 200 participants in total. Of these responses, all had web surfing experience and around 78% had been using the web for more than seven years. More than 80% of the participants were familiar with a personalised web experience. Fifty-five percent of participants had cell phone services. Only half of them were familiar with personalised messages, mainly because they did not receive many commercial messages

from vendors, especially in the multimedia format. Approximately 50% of participants received one to ten text messages; however, the majority of participants (83%) never received any multimedia messages.

### 3.2 *The operationalisation of constructs*

All theoretical constructs were operationalised using previously developed multi-item scales (Appendix). Six constructs were depicted in the research model. Three items used to measure the amount of generalised messages that a person perceived to be receiving were from Ho and Kwok (2003). Also adopted from Ho and Kwok (2003) was the PU of personalised message, which included four items. Text messages included two items and the multimedia message construct was measured with a four-item scale. All the above constructs were measured using seven-point Likert scales ranging from 'strongly disagree' to 'strongly agree'.

For delight, the four-item bipolar adjective scale from Kumar (2004) was used. In this scale, exhilarated, thrilled, excited and delighted were measured on a five-point scale ranging from very little to very much. Oliver *et al.*'s (1997) delight scale only included two items – arousal and pleasure. However, this study adopted Kumar's (2004) four-item scale because it is likely to be a stronger measure of the construct and was shown to have a higher reliability of 0.94.

Winsted's (1997) scale of satisfaction, which has a high alpha (0.96) was adopted for this research and was measured using unipolar adjectives. He built upon a scale by Crosby *et al.* (1990) by adding two more items. The five-item satisfaction scale includes semantic differential scales addressing feelings, pleasure, satisfaction (Crosby *et al.*, 1990), a need-disconfirmation item (Westbrook and Oliver, 1991) and a decision-regret item (Westbrook and Oliver, 1991).

Exploratory Factor Analysis (EFA) was used to analyse the factor structure of the constructs, particularly the satisfaction and delight constructs that received mixed results in earlier literature (Berman, 2005; Schneider and Bowen, 1999). EFA using a principles component with oblique rotations (Oblimin rotation) was performed. Four components were extracted based on prior literature (Ho and Kwok, 2003; Kumar and Benbasat, 2002). Each item loading on these four components has a factor loading higher than 0.70 (Table 1). The first component, 'PU of personalised message', consisted of four items and explained 45.8% of the variance. The second component, 'multimedia message', included four items and explained 17.6% of the variance. The third component, 'text message', contained two items and explained 10.06% of the variance. The fourth component, 'amount of generalised message', had three items and explained 8.46% of the variance.

The factorability for satisfaction and delight were presented by determinants of correlations matrix (Table 1). The first component, 'satisfaction', had five items and explained 51.04% of the variance. The second component, 'delight', included four items and explained 35.78% of the variance.

**Table 1** Factor loadings

<i>Items</i>	<i>Constructs</i>	<i>Amount of generalised message</i>	<i>PU of personalised message</i>	<i>Text message</i>	<i>Multimedia message</i>	<i>Satisfaction</i>	<i>Delight</i>
Send many messages		0.712					
Too many to read		0.897					
Send many ad		0.842					
Like personal message			0.923				
Suit needs			0.912				
Match needs			0.903				
Reduce time for searching			0.786				
Text message is suitable				0.772			
Text is preferable				0.756			
Message with music					-0.754		
Message with picture					-0.857		
Message with picture and audio					-0.864		
Prefer animation					-0.891		
Satisfied						0.871	
Pleased						0.907	
Favourable						0.888	
Expected						0.885	
Happy						0.878	
Delighted							0.845
Exhilarated							0.828
Thrilled							0.858
Excited							0.783

## 4 Analyses and results

### 4.1 The measurement model

After the EFA was performed, a Confirmatory Factor Analysis (CFA) using Structural Equation Modelling (SEM) in EQS was used to test construct validity of the multi-item measures used in the present study. To assess the reliabilities of the constructs, Cronbach's alpha and composite/construct reliability estimates (computed from EQS results) were employed. Table 2 shows the reliabilities for each construct shown in the model. All constructs had Cronbach's alphas and construct reliabilities above 0.8 and 0.5, respectively, which all ranged above the acceptable cut-off values (Nunnally and Bernstein, 1994; Hair *et al.*, 1998). Construct validity was examined via the assessment of each measure's convergent and discriminant validity. Further, several goodness of fit indices (both absolute and incremental fit indices) were used.

**Table 2** Internal consistency reliability/construct reliability of the scale

<i>Scales</i>	<i>Reliability (<math>\alpha</math>)</i>	<i>Construct reliability</i>
Amount of generalised messages	0.83	0.73
Perceived usefulness	0.96	0.84
Text message	n/a	0.65
Multimedia message	0.94	0.82
Satisfaction	0.96	0.86
Delight	0.97	0.87

The overall goodness-of-fit indices of the Comparative Fit Index (CFI), Non-normed Fit Index (NNFI), Incremental Fit Index (IFI) and Root-Mean-Square Error of Approximation (RMSEA) were 0.96, 0.95, 0.96 and 0.05, respectively, which all exceeded the recommended levels. Also, the chi-square/degrees of freedom of 1.5 was below the threshold. Table 3 presents the summary results of the model fit.

Convergent validity is achieved when the Average Variance Extracted (AVE) between the constructs exceeds 0.5. Discriminant validity is achieved if an item correlates more highly with items within the same factor than with items in a different factor. Table 4 shows that both convergent and discriminant validity were met. Only two correlations of satisfaction and delight that are highly correlated, however, are consistent in the literature (Oliver *et al.*, 1997). Taken together, the fit indices, reliabilities and AVE suggest excellent measures and constructs.

**Table 3** Summary statistics of model fit

<i>Fit indices</i>	<i>Threshold*</i>	<i>Measurement model</i>	<i>Structural model (Base model)</i>	<i>Structural model (Revised model)</i>
$\chi^2$ /d.f.	( $\leq 3$ )	1.50	n/a	n/a
CFI	( $\geq 0.9$ )	0.96	0.92	0.94
NNFI	( $\geq 0.9$ )	0.95	0.91	0.93
IFI	( $\geq 0.9$ )	0.96	0.92	0.94
RMSEA	( $\leq 0.08$ )	0.05	0.07	0.06

Notes: \*The threshold values indicate the model's acceptable level of fit.

$\chi^2$ /d.f. = Chi-square/degree of freedom

CFI = Comparative Fit Index

NNFI = Non-normed Index

IFI = Bollen Fit Index

RMSEA = Root Mean Square Error of Approximation

Source: See Hu and Bentler (1999)

**Table 4** Convergent and discriminant validity matrix\*

<i>Construct</i>	<i>Amount of generalised message</i>	<i>PU of personalised message</i>	<i>Text message</i>	<i>Multimedia message</i>	<i>Satisfaction</i>	<i>Delight</i>
Amount of generalised messages	0.58	0.13	0.02	0.23	0.11	0.16
Perceived usefulness	0.02	0.70	0.54	0.36	0.43	0.40
Text message	0.00	0.29	0.60	0.44	0.30	0.41
Multimedia message	0.05	0.13	0.19	0.66	0.35	0.33
Satisfaction	0.01	0.18	0.09	0.12	0.67	0.81
Delight	0.03	0.16	0.17	0.11	0.65	0.79

Notes: \*Diagonal elements (italic) represent the average variance extracted between the constructs. The numbers above the diagonal elements are the correlations between the constructs. The numbers below the diagonal elements are the shared variances (or squared correlations) among constructs. For discriminant validity, diagonal elements should be larger than off-diagonal elements.

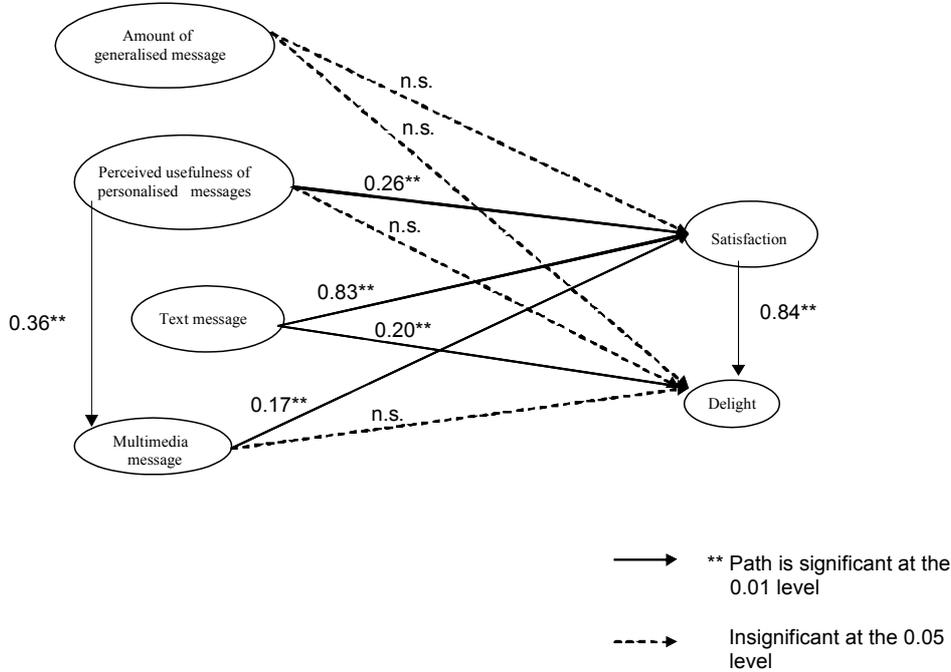
#### 4.2 Structural model analyses

Structural Equation Modelling (SEM) technique using EQS was implemented to test the proposed research model and hypotheses. The significance of path coefficients in the model provides support for hypothesised relationships (Bentler, 1989). The overall model was examined using multiple fit indices. The base model provides acceptable initial incremental and absolute fit indices of CFI, IFI, NNFI and RMSEA, which were 0.92, 0.92, 0.91 and 0.07, respectively (see Table 3) (Hu and Bentler, 1995; Hu and Bentler, 1999).

However, a model fit could be further improved as suggested by the Wald and Lagrange multiplier (LM) tests. Specifically, the LM test points to parameters and paths that could be added to the model in order to improve fit. Based on prior theoretical reasoning, the test suggests adding two paths to the revised model which are: from perceived usefulness of personalised messages to multimedia message and from satisfaction to delight. Overall fit of the revised model is excellent, with CFI, IFI, NNFI and RMSEA of 0.94, 0.94, 0.93 and 0.06, respectively (see Table 3).

EQS was used to estimate the coefficients for each of the paths in the revised model. Figure 2 presents the revised model and structural path coefficients for each relationship. The data supported most of the individual causal paths postulated by the proposed research model. As predicted, perceived usefulness of a personalised message was a significant determinant of customer satisfaction, thus supporting Hypothesis 1a ( $\beta = 0.26$ ,  $p < 0.01$ ). However, it was not a significant determinant of customer delight and thus not supporting Hypothesis 1b ( $\beta = \text{n.s.}$ ). The results are somewhat in line with other TAM studies (Ho and Kwok, 2003). Further, a suggested path given by LM test which linked perceived usefulness to multimedia message was added. This was found to be significant ( $\beta = 0.36$ ,  $p < 0.01$ ).

**Figure 2** Revised theoretical model and testing results



Hypotheses 2a and 2b related the amount of generalised messages to customer satisfaction and delight. The amount of generalised messages that customers receive has neither an effect on customer satisfaction in Hypothesis 2a ( $\beta = n.s.$ ) nor customer delight in Hypothesis 2b ( $\beta = n.s.$ ), thus not supporting Hypotheses 2a and 2b.

Hypotheses 3a and 3b pertained to text messages. The analysis indicated significant effects of text messages on satisfaction ( $\beta = 0.83$ ,  $p < 0.01$ ) and delight ( $\beta = 0.20$ ,  $p < 0.01$ ). It showed that the text messages could make customers satisfied and at the same time could increase customer delight. Although both relationships were found to be significant, these are partially supported since the hypothesised relationship of text message to delight was opposite from previously hypothesised. Hypotheses 4a and 4b pertained to multimedia messages. The results showed that the preference of multimedia messages increased opposite from the hypothesised direction for customer satisfaction ( $\beta = 0.17$ ,  $p < 0.01$ ) but not customer delight ( $\beta = n.s.$ ). Further, as suggested by LM test, an added link between satisfaction and delight was found to be strongly significant ( $\beta = 0.84$ ,  $p < 0.01$ ) which is consistent with the existing literature.

## 5 Discussion

The amount of generalised messages that customers received had no influence on either customer satisfaction or customer delight. Despite the fact that respondents had little experience with commercial message in a multimedia format, it had a positive association with customer satisfaction. On the other hand, text messaging is adequate enough to

handle day-to-day problem-solving/information needs and satisfy customers or even delight them. Hence, the personalisation of messages is an important tool especially for marketing and campaign managers. However, it was suggested that the formats to deliver these messages are equally important based on those results.

Contrary to our expectation, the amount of generalised messages was not related to customer satisfaction and delight. According to Santos and Boote (2003), even though satisfaction and delight are two different constructs, it serves as a dimension of confirmation (satisfaction) at one end and disconfirmation (delight) on the other end. At the present time, most owners could specify the messages that interested them so the amount of spam sent is dramatically reduced. The other end is that the feeling of annoyance at receiving generalised messages is not strong enough to induce dissatisfaction or disconfirmation. However, it is clear that mobile phone service managers should focus on personalised services technology to attract more customers rather than sending more general advertisements/messages to customers. Hence, the generalised messages may not have any effects expected by campaign managers.

Perceived usefulness of personalised message could only make customers satisfied and could not induce user's feeling of delight. The PU of personalised message is robust and is comparable to PU used in TAM model. This result is consistent with Ho and Kwok (2003) who found that the PU of personalised service was the most significant factor affecting the decision to change to a new service. In TAM, PU induces either positive attitude or user intention to system/technology acceptance or adoption. Thus, it is appropriate to broaden the TAM model by substituting attitude/intention with expectancy (satisfaction and delight) as perceived usefulness of personalised message induces direct impact on both expectancy outcomes.

The EOU of personalised messages was intended to be tested. However, it was collapsed with PU of personalised messages. The reasons might have been caused by the following operationalisation of the constructs:

- The distinction between personalised and generalised which was not explained in Ho and Kwok's (2003) study.
- The respondents may have been confused between generalised and personalised messages when answering those questions.
- The EOU of personalised message may not have been defined well enough for the participants.

Most importantly, the EOU of personalised messages may not be a concern when it comes down to retrieving message from a cell phone or making use of commercial messages. In the end, the cell phone is a simpler technology than the computers or programs in any previous TAM research.

The results partially supported the idea that preference for multimedia messages increased customers' satisfaction with current cell phone service, even though the majority of participants did not have any experience with commercial messages in a multimedia format. It was more likely based on participants' preferences in this situation. Compared to text messages, multimedia messages might not be familiar to the audiences at the present time. Further, at the end, the participants are more familiar to the text message and may still focus on context rather than pictures and/or sounds. In fact, a

majority were not willing to pay the premium (or they could not afford) to use multimedia. The function of using mobile service (*e.g.*, cell phone) is mainly for convenience and emergency.

### 5.1 *Implications for practice*

Practitioners should be cautioned that most consumers or users may not yet be sophisticated enough to expect what is ahead of them. On the other hand, consumers would like to have richer media to experience 'delight'. This echoes the principle of media richness (Carlson and Davis, 1998) which states that the more complex media formats can deliver more information in a message. If campaign or advertising managers would like to increase effectiveness and/or efficiency of a campaign, text messages would be a necessary tool. However, this might not be sufficient enough for sophisticated consumers or so-called high-tech consumers. Thus, customer bases must be segmented into distinct groups so that appropriate strategies can be designed and tailored to match such particular segments.

Besides personalisation, multimedia formats can be a supplemental tool to increase the interaction with consumers when launching an advertising campaign. The richer the media, the more effective it is in communication (Short *et al.*, 1976; Kahai and Cooper, 2003). Media richness theorists also emphasise the effect of 'immediate feedback' to customer's responses. Some may argue that personalisation is a kind of immediate feedback (Kahai and Cooper, 2003). However, if campaign managers would like to increase customers' loyalty, 'sequential immediate feedback' (Kahai and Cooper, 2003) may be required.

### 5.2 *Implications for research*

In this study, the test of 'media richness' was not quite as successful for the following reasons:

- The student population has not experienced multimedia enough to give answers to specific questions.
- The multimedia format from the cellular service providers is not sophisticated enough because of narrow bandwidth, slow data download and low physical security for the public to pay a premium price other than the so-called 'innovators' or 'gadgets'.
- The multimedia format may include more than just the conveyed-information but expand to 'the marketing side of media richness', such as interactive marketing (Zahay and Griffin, 2003).

Interactivity can be referred to as responses to customers, taking into account a customer's individual response to prior communication. Te'eni *et al.* (2001) used three dimensions to define media richness further and they are interactivity, adaptiveness and channel capacity. Beyond a different format from a text message, future researchers may look into a deeper understanding of multimedia messages that convey information for customers' delight in addition to satisfaction. Delightedness can be marked as pleasurable, unforgettable and memorable where customer loyalty is rooted (Verma, 2003; Oliver *et al.*, 1997).

One limitation of this study is that a student population was used. Future research may investigate professional groups that have the reasons to use mobile commerce and/or a population that has more disposable income at hand. Another limitation of this study that can be addressed in the future is the sophistication of multimedia services and the maturity of users. In other words, future researchers may look into some markets that have rolled out mMode of AT&T, Mobile Web of Verizon and/or Sprint's PCS.

From a mobile application point of view, 'personalisation' can be more sensitive to users' needs, such as the location-based application in [www.mobull.usf.edu](http://www.mobull.usf.edu). Local merchants work together to deliver personalised text message, such as sales, promotion advertisement and coupons, from a website to a wireless device based on personal preferences that are set up by each individual. Location-based services utilise location information to provide specialised contents to mobile users (Varshney, 2003). According to ethic standards in the industry, explicit user permissions should be obtained before 'pushing' any advertising content (Varshney, 2003). Push and pull advertisement, relates to the issues of privacy and sharing of user information. Therefore, the 'trust' matter may surface between a group of local merchants and individual consumers.

The research model in this study intends to be parsimonious in mobile commerce. Although the roles of trust and culture are important in TAM (Straub and Keil, 1997; Gefen *et al.*, 2003), very little research has augmented influences of trust and different (sub)culture, such as different professions and different countries, from TAM in m-commerce research. Future research should replicate and extend TAM to empirically test the role of trust. Further, future research could also compare the TAM model across different professions/countries in m-commerce. By doing so, the TAM model's predictive power will be richer. It would also be interesting to incorporate the works of Moore (1999) and the life cycle model of technology intensive products and their markets into the research model to further enrich the knowledge in this area.

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## Note

- 1 In this present study, the same scale of PU is collapsed with EOU of generalised message construct (see Table 1).

**Appendix      Measurements of constructs**

<i>Construct</i>	<i>Measurement of Construct</i>	<i>Source</i>
Amount of generalised messages	<ul style="list-style-type: none"> <li>– Send many messages</li> <li>– Send many advertisement</li> <li>– Too many to read</li> </ul>	Ho and Kwok (2003)
Perceived usefulness of personalised message	<ul style="list-style-type: none"> <li>– Like personalised message</li> <li>– Suit needs</li> <li>– Match needs</li> <li>– Reduce time for searching</li> </ul>	Ho and Kwok (2003); Davis (1989)
Text message	<ul style="list-style-type: none"> <li>– Text message is suitable</li> <li>– Text message is preferable</li> </ul>	Carlson and Davis (1998); Kumar and Benbasat (2002)
Multimedia message	<ul style="list-style-type: none"> <li>– More fun with music</li> <li>– Prefer message with picture</li> <li>– Message with audio and pictures</li> <li>– Prefer animation</li> </ul>	Carlson and Davis (1998); Kumar and Benbasat (2002)
Satisfaction	Satisfied, pleased, favourable, expected and happy	Winsted (1997); Oliver (1981; 1989); Crosby and Stephens (1987); Crosby <i>et al.</i> (1990)
Delight	Delighted, exhilarated, thrilled, excited	Kumar (2004); Verma (2003); Oliver <i>et al.</i> (1997)